

Merton Council

Healthier Communities and Older People Overview and Scrutiny Panel



Date: 12 January 2016

Time: 7.15 pm

Venue: Committee rooms C, D & E - Merton Civic Centre, London Road, Morden
SM4 5DX

AGENDA

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| 7 | Impact of budget savings proposals on specific vulnerable groups. Including results of the adult social care consultation - to follow. | |

**This is a public meeting – members of the public are very welcome to attend.
The meeting room will be open to members of the public from 7.00 p.m.**

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Healthier Communities and Older People Overview and Scrutiny Panel membership

Councillors:

Peter McCabe (Chair)
Brian Lewis-Lavender (Vice-Chair)
Mary Curtin
Brenda Fraser
Suzanne Grocott
Sally Kenny
Laxmi Attawar
Michael Bull
Caroline Cooper-Marbiah

Substitute Members:

Abdul Latif
Joan Henry
Gregory Patrick Udeh
Jill West

Co-opted Representatives

Myrtle Agutter (Co-opted member, non-voting)
Saleem Sheikh (Co-opted member, non-voting)
Hayley James (Co-opted member, non-voting)

Note on declarations of interest

Members are advised to declare any Disclosable Pecuniary Interest in any matter to be considered at the meeting. If a pecuniary interest is declared they should withdraw from the meeting room during the whole of the consideration of that matter and must not participate in any vote on that matter. If members consider they should not participate because of a non-pecuniary interest which may give rise to a perception of bias, they should declare this, withdraw and not participate in consideration of the item. For further advice please speak with the Assistant Director of Corporate Governance.

What is Overview and Scrutiny?

Overview and Scrutiny describes the way Merton's scrutiny councillors hold the Council's Executive (the Cabinet) to account to make sure that they take the right decisions for the Borough. Scrutiny panels also carry out reviews of Council services or issues to identify ways the Council can improve or develop new policy to meet the needs of local people. From May 2008, the Overview & Scrutiny Commission and Panels have been restructured and the Panels renamed to reflect the Local Area Agreement strategic themes.

Scrutiny's work falls into four broad areas:

- ⇒ **Call-in:** If three (non-executive) councillors feel that a decision made by the Cabinet is inappropriate they can 'call the decision in' after it has been made to prevent the decision taking immediate effect. They can then interview the Cabinet Member or Council Officers and make recommendations to the decision-maker suggesting improvements.
- ⇒ **Policy Reviews:** The panels carry out detailed, evidence-based assessments of Council services or issues that affect the lives of local people. At the end of the review the panels issue a report setting out their findings and recommendations for improvement and present it to Cabinet and other partner agencies. During the reviews, panels will gather information, evidence and opinions from Council officers, external bodies and organisations and members of the public to help them understand the key issues relating to the review topic.
- ⇒ **One-Off Reviews:** Panels often want to have a quick, one-off review of a topic and will ask Council officers to come and speak to them about a particular service or issue before making recommendations to the Cabinet.
- ⇒ **Scrutiny of Council Documents:** Panels also examine key Council documents, such as the budget, the Business Plan and the Best Value Performance Plan.

Scrutiny panels need the help of local people, partners and community groups to make sure that Merton delivers effective services. If you think there is something that scrutiny should look at, or have views on current reviews being carried out by scrutiny, let us know.

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HEALTHIER COMMUNITIES AND OLDER PEOPLE OVERVIEW AND SCRUTINY PANEL

10 NOVEMBER 2015

(19.15 - 20.25)

PRESENT

Councillors Councillor Peter McCabe (in the Chair),
Councillor Brian Lewis-Lavender, Councillor Mary Curtin,
Councillor Brenda Fraser, Councillor Suzanne Grocott,
Councillor Sally Kenny, Myrtle Agutter, Saleem Sheikh,
Hayley James, Councillor Laxmi Attawar and
Councillor Michael Bull

Councillor Mark Allison Deputy Leader and Cabinet Member for
Finance.

Caroline Holland (Director of Corporate Services) and Simon
Williams (Director, Community & Housing Department) Stella
Akintan (Scrutiny Officer)

1 APOLOGIES FOR ABSENCE (Agenda Item 1)

none

2 BUDGET AND BUSINESS PLAN (ROUND 1) (Agenda Item 3)

The Director of Corporate Services said the council is facing a £15.3 million gap over the next four years. A budget report went to Cabinet in September which addressed issues such as inflation, council tax, the capital programme and revenue to fund it. Undelivered savings in the medium term are under review. If they cannot be delivered departments may need to find alternative savings.

Councillor Suzanne Grocott asked the Panel to agree the following motion:

That the Healthier Communities and Older People Overview and Scrutiny Panel to review the weightings used to determine departmental savings targets and their appropriateness in relation to the previously approved "July principles".

Councillor Bull seconded the motion

The Chair asked for clarification about the proposal and how the weightings should be re-adjusted. Councillor Grocott responded that she would need to see figures for each department to understand the impact of any changes to the current weightings. The rationale for the motion was based on the fact that the weightings have been in place for the last five years since the 2011 July principles were agreed; there has been no further discussion about whether they are still appropriate..

The Director of Corporate Services said reducing the weighting for Community and Housing Department to 0.75%, the same as Children Schools and Families, will have the following impact on savings to be found:

£240,000 increase for Children, Schools and Families

£319, 000 increase for Corporate Services

£457, 000 increase in Environment and Regeneration

Offset by a £1,016k reduction in savings for Community and Housing. This is on the basis of controllable budgets, with shortfalls in savings rolled forward.

The Director of Corporate Services said the Cabinet reviewed the weightings at their September meeting and it was agreed that no changes were required at this time.

Councillor Grocott said there needed to be greater clarity for maintaining the same levels as Community and Housing should not be at a lower level than Children School's and Families.

A panel member said all departments are under strain and a change in one area will have a detrimental impact on another area.

A panel member said this is an issue of transparency of the criteria used to make the decision.

Councillor Mark Allison Deputy Leader and Cabinet Member for Finance said this issue is on the agenda for Council next week and a full discussion will take place in that forum. Councillor Grocott said she hoped the Panel would agree the motion which would mean less of a debate would be required at Full Council.

Those in favour of the motion:

Councillors; Grocott, Bull and Brian Lewis-Lavender.

Those against the motion:

Councillors; Peter McCabe, Sally Kenny, Laxmi Atwar, Brenda Fraser, Mary Curtin.

Therefore the motion was not supported by the Panel.

The Chair invited the Director of Community and Housing to provide an overview of the adult social care savings.

The Director of Community and Housing said we are moving to difficult territory in regards to making savings as the easier savings have now been made. Some previous savings will not be achieved. We can no longer maintain an 0% uplift to

providers. We are now moving to making staffing cuts and contract changes as there are no other choices. There are risks as the department will be making some process changes at a faster pace than they would ideally like to. A staff consultation will help to determine the new structure.

The Director of Community and Housing continued that while South Thames Crossroads is a valued service, it is a more expensive option and difficult to target services, therefore this organisation will be decommissioned and other options pursued.

It is proposed to decommission the Meals on Wheels Service in line with what some other local authorities have done. Most people will be able to buy cheaper food from the retail market and heat their meal in a microwave. The department will work with those who are not able to do this.

CH02 – Money is being left in place for this, with a new emphasis on peer support and recovery principles.

CH51: Winter pressures funding may mean that some money is provided by the Department of Health, if this funding does not materialise alternative savings will be required.

The Chair invited Peray Ahmet Unison branch secretary to address the Panel:

The union understands that many of the cuts to adult social care are due to the loss of central government funding. However councillors are asked to consider the speed and scale of the cuts and subsequent impact upon staff and local residents. There are 30-35 staff cuts proposed for 2016/17. Councillors were asked to consider why these are being brought forward and if this will be deliverable in the timescale and the impact this will have on residents.

A panel member asked how much of the staff savings is budget alignment and how much is for vacant posts and how much for redundancies. The Director of Community and Housing said the department seeks to minimise redundancies and will be consulting with the union on the best way to take this forward. The process review will be difficult but it is achievable. The current rate of contact time with clients is low

because the time spent processing information. New information systems will allow people to spend more time with customers.

A panel member said the council is in a difficult budget position. Are there a bank of volunteers to support services, what will happen to those who depend on carer services. The Director of Community and Housing said we will not be completely relying on volunteers. Carer Support Merton provides some services for those who are eligible and we are discussing how to build on this,

A panel member expressed sadness at the decisions that the council needed to make and enormous sympathy for those who are impacted by them.

Councillor Peter McCabe expressed thanks to South Thames Crossroads for their contribution to the local community over a long period of time.

RESOLVED

The Panel noted the Budget Report.

3 IMPLEMENTATION OF THE CARE ACT 2014 IN MERTON (Agenda Item 4)

The Director of Community and Housing gave an overview of the report and said the Care Act is the biggest consolidation of care legislation in fifty years. Many of the duties had existed before. The aim of the Act is to make care services fairer and to promote wellbeing as well include the rights of carers.

A panel member asked if we will be focussed on prevention and the Director of Community and Housing said we will maintain a small and focussed prevention programme.

A panel member asked how the voluntary sector and the council will work together to provide information and advice. The Director of Community and Housing said this is already in place. Seven voluntary organisations are working on a network basis to give information and advice. We also have Merton-i, an online information access point.

Hayley James said there has been an increase in demand for information and advice. Merton and Lambeth Citizens Advice Bureau took 87 calls in one day and will be working with partners to develop a Merton Advice Brand.

RESOLVED

The Panel noted the Care Act report

4 DECLARATIONS OF PECUNIARY INTEREST (Agenda Item 2)

none

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HEALTHIER COMMUNITIES AND OLDER PEOPLE OVERVIEW AND SCRUTINY PANEL

22 OCTOBER 2015

(19.15 - 21.40)

PRESENT Councillor Peter McCabe (in the Chair), Councillor Brian Lewis-Lavender, Councillor Brenda Fraser, Councillor Suzanne Grocott, Councillor Sally Kenny, Councillor Laxmi Attawar and Councillor Michael Bull, Councillor Joan Henry, Myrtle Agutter, Saleem Sheikh

Dr Kay Eilbert, Director of Public Health, Amy Potter, Consultant in Public Health, Andy Ottoway-Searle, Head of Service Provision, Madeleine Sword, Healthy Schools Cluster Development Manager East, Diana Sterck, Chief Executive, Merton Chamber of Commerce, Sierien Razak, Live Well Health Improvement Coordinator/Health Trainer, Stella Akintan, Scrutiny Officer.

1 APOLOGIES FOR ABSENCE (Agenda Item 1)

Apologies for absence were received from Councillor Mary Curtin and Hayley James, Co-opted Member.

2 DECLARATIONS OF PECUNIARY INTEREST (Agenda Item 2)

None

3 MINUTES OF THE PREVIOUS MEETING (Agenda Item 3)

The minutes of the previous meeting were agreed at a true and accurate record.

4 PREVENTION OF ILL HEALTH (Agenda Item 4)

The Director of Public Health gave an overview of the report stating that it can be difficult to make a case for prevention as the evidence of its success is the absence of ill health and there is a significant period before the benefits of prevention programmes become apparent. We are aware that 60-70% of the disease burden is caused by wider determinants of health such as poverty and lack of education. But 36% of the disease burden is caused by lifestyle risks such as smoking, obesity, lack of physical exercise and excessive alcohol consumption. The Director asked the Panel to consider how to embed prevention across the council, how can we use campaigns and resources to have the maximum impact on health and how we can use licensing and planning to improve health and wellbeing

The Consultant in Public Health said the team has a role in commissioning targeted services with priority placed on the early years as ensuring children have a strong

foundation for their adult years has long term benefits. Public Health therefore supports work in children's centres and schools.

Madeleine Sword – Healthy Schools Cluster Development Manger East said schools are at the heart of the local community and a number of projects have been developed targeted at pupils, parents and school staff. Programmes include; get fit get active, cooking, gardening and top-up swimming lessons.

The Consultant in Public Health said they were also focussing on work places and Merton is signed up to the London Healthy Work Place Charter. We are also working with Wimbledon Chamber of Commerce to reach out to smaller businesses and organisations. Diana Sterck, Chief Executive, Merton Chamber of Commerce said their organisation support this initiative because if people are healthy at work they are able to perform better in their role. The Chamber of Commerce raises awareness of the corporate benefits of having healthy staff and provides businesses with the tools they need to implement changes required. The scheme promotes healthy work place champions, links to other organisations to deal with stress and back pain and encourages businesses to implement small changes which can have a significant impact such as eating fruit rather than biscuits and innovative ideas such as walking meetings rather than sitting down.

The Consultant in Public Health said the team also support a number of projects in the community such as health champions and Live Well, a healthy lifestyle service which includes behaviour change specialists and stop smoking services. The service has supported over 3000 people in Merton, and smoking cessation rates are increasing, contrary to most other areas.

The Consultant in Public Health said they are also working to embed public health across the council by working with licensing and planning to try and create healthier choices on the high streets.

A panel member asked what influence public health can have on planning. The Director of Public Health said they can provide the evidence about links between unhealthy food outlets and proximity to schools. Politicians also have an important role to play in this agenda as they consider what impact planning and licensing applications will have on their local communities.

A panel member said that she was pleased that a planning application for a twenty four hour off licence was rejected in her ward.

A panel member asked how we motivate GP's. The Director of Public Health said we are working with GP's to embed prevention, the council in partnership with Merton Clinical Commissioning Group and GP's are currently running a pro-active GP pilot, which is working on smoking cessation and early detection of Chronic Obstructive Pulmonary Disease, if it is successful it will rolled out more widely and include other long-term conditions. The voluntary sector is also a partner providing health champions who give simple health advice.

A panel member said it is important to encourage people to take responsibility for their own health. Sierien Razak, Live Well Health Improvement Coordinator/Health Trainer said trying to change habits is important, helping people to become motivated and set their own goals, this is the environment in which they will take action. The Consultant in Public Health said that in order for individual behaviour change to be effective, it is important to concurrently work to change the cultural norms, for instance taking the example of alcohol; an Identification and Brief Advice project around alcohol is taking place in other London boroughs which will also be implemented in Merton. This targets young people and helps them to recognise how much alcohol they are drinking compared with the national guidelines.

Panel members asked how we are tackling the unhealthy food options that are provided by food banks, the number of allotments that remain unused and how we measure success in smoking cessation.

In response it was reported that public health is working with Sustainable Merton to encourage food growing. Food Banks are an unfortunate necessity during these difficult times, however the public health team are about to begin working with supermarkets to re-distribute their unused fruit and vegetables through one initiative. Smoking cessation is measured on a four week quit which is the national standard; the public health team are currently looking at the twelve month rate and supporting those who have tried to quit a number of times in the past. Live well are also trying to attract long term smokers into services.

RESOLVED

Recognising the importance of prevention the Panel thanked officers for their work and asked for future updates.

5 USE OF VOLUNTEERS IN MERTON DAY CENTRES (Agenda Item 5)

The Head of Service Provision gave an overview of the report stating that although there has been some success, the council needs to do some work to attract volunteers into day centres. The Library service has been very successful at this and it is important to learn from them. Also, people may need more support to understand what the voluntary role involves.

A panel member asked if the team are working with hospitals to recruit students. The Head of Service Provision said that previously qualifications such as the NNEB used to attract people however this is no longer the case so they will consider other opportunities to work with hospitals.

A panel member asked about training for volunteers. The Head of Service Provision reported that there is an induction process and supervised time. Volunteers receive all the required safeguarding checks and a full member of staff is always present to support them in their voluntary role.

A panel member asked what effort is being made to attract young people. It was reported that it is important that young staff who can work with our young customers. There have been a significant number of young people over the years and some of the current paid staff started on a voluntary basis.

The Director of Community and Housing said the council is refreshing the volunteering strategy, the recent residents survey highlighted that 80% of the community do not volunteer so there is potentially a large resource for the council to access. We need to move away from traditional perceptions of volunteering and recognise it as an important responsibility as citizens. A new website is being developed and the approach will be to engage with people and not over-burden them. There will also be discounts and incentives for those who volunteer. We also need to be aware of the fact that it took five years to build up the volunteers within libraries.

RESOLVED

The Panel thanked officers for their work

6 IMPACT OF ADULT SOCIAL CARE SAVINGS (Agenda Item 6)

ADULT SOCIAL CARE SAVINGS

The Director of Community and Housing gave an overview of the report. He explained that we need to promote independence and resilience. The initial proposals focussed on procurement and many initial savings were made without significant disruption to frontline services. We are now at the tipping point and future cuts are likely to have a bigger impact. The only way to mitigate the impact is if more people give their time and money to helping vulnerable people.

The Chair allowed the following people to address the Panel;

Lyla Adwan- Kamara, Chief Executive Merton Centre for Independent Living

The Chief Executive of Merton Centre for Independent Living has deep concerns about the impact of welfare reform. We need to consider what a cut of 20% will mean for local residents. We know that 2000 people will see a partial or total loss of benefits from their Disability Living Allowance.

There are problems with the assessment process which has already led to a national suicide. Merton Centre for Independent Living is already hearing about regular evictions through their case work. We need to think about the cumulative impact of the savings.

Lyla Adwan- Kamara gave an example of the impact of welfare reform on a client from Merton Centre for Independent Living. The client was given a work capability assessment and scored zero points and informed they were not eligible for Employment Support Allowance. As a result their housing benefit was also stopped. The person lodged an appeal against the Employment Support Allowance decision but in the meantime built up rent arrears. The client was made homeless on the day

the Employment Support Allowance appeal was heard, which was found in their favour.

[Khadiru Mahdi](#), Chief Executive MVSC

The Chief Executive of Merton Voluntary Sector Council said he understand the council's restraints and that the narrative is more about resilience as the state shrinks as well as the fact that the voluntary and community sector need to step in. However demand is rising and we need to consider the sustainability of cuts such as decommissioning meals on wheels. There is a false economy as people who would benefit from prevention are moving to statutory need. MVSC are trying to work with the council and volunteers to lever support into the council. Consultations are taking place and it is important that the council listens to the outcomes from residents.

A panel member said that adult social care has a 1% percentage saving target while Children's schools and families has a 0.75% target. Why these targets are not evenly spilt and are there any plans to reduce them. The Director of Community and Housing reported that the percentages are reviewed on an annual basis, and is a constant dilemma given the level of need across all departments.

A panel expressed concern that we are losing compassion in communities and that the outlook was overly pessimistic and we need to look at all possibilities including income generation. The Director of Community and Housing said we are looking at new models of care and we need to rediscover neighbourhood, public health are investing in the good neighbourhood scheme.

A panel members pointed out that family members are not always able to provide care and people can have a range of mental health issues or be not be computer literate. Technology also has high running costs which may also create difficulties. We also need to remember that many older people have children who are also senior citizens and could be disabled or have moved out of the borough.

The Director of Community and Housing said we need to make use of new types of remote communication so that those who are housebound can make use of new types of telecare services to communicate. We can use new Apps to create a circle of support for people and interact with them in real time. People can be supported to go online and different arrangements can be made those who are unable to do so.

The Cabinet Member for Adult Social Care and Housing said overall the council has to make a 40% cut to its budget and Adult Social Care has to contribute to that. We are currently in a transitional period where we need to re-model services to meet the needs of local residents. Officers are working hard to develop new service models.

A panel member expressed grave concern about the impact of the cuts to adult social care on older and disabled people

RESOLVED

The Panel thanked officers for their work

7 WORK PROGRAMME (Agenda Item 7)

The work programme was noted

Committee: Sustainable Communities Overview and Scrutiny Panel

7 January 2016

Healthier Communities & Older People Overview and Scrutiny Panel

12 January 2016

Children and Young People Overview and Scrutiny Panel

13 January 2016

Overview and Scrutiny Commission

28 January 2016

Wards: ALL

Subject: Business Plan Update 2016-2020 (Members are requested to bring the Business Plan Consultation Pack with them to these meetings)

Lead officer: Caroline Holland

Lead member: Councillor Mark Allison

Contact officer: Paul Dale

Recommendations:

1. That the Panel considers the proposed additional amendments to savings set out in the Business Plan Consultation Pack which it is proposed are incorporated into the financial implications into the draft MTFS 2016-20.
 2. That the Panel considers the draft capital programme 2016-20 and indicative programme for 2021-25 set out in Appendix 4 of the attached report on the Business Plan
 3. That the Panel considers the draft savings/income proposals and associated equalities analyses set out in the Business Plan Consultation Pack
 4. That the Panel considers the draft service plans set out in the Business Plan Consultation Pack
 5. That the Panel considers the contents of the consultation pack circulated
 6. That the Overview and Scrutiny Commission considers the comments of the Panels on the Business Plan 2016-2020 and details provided in the consultation pack and provides a response to Cabinet when it meets on the 15 February 2016.
-

1. Purpose of report and executive summary

- 1.1 This report requests Scrutiny Panels to consider the latest information in respect of the Business Plan and Budget 2016/17, including proposed amendments to savings previously agreed by Council, the draft capital programme 2016-20, the draft savings/income proposals and associated equalities analyses for 2016-19, and draft service plans, and feedback comments to the Overview and Scrutiny Commission.
- 1.2 The Overview and Scrutiny Commission will consider the comments of the Panels and provide a response on the Business Plan 2016-20 to Cabinet when it meets on the 15 February 2016.

2. Details - Revenue

- 2.1 The Cabinet of 7 December 2015 received a report on the business plan for 2016-20.

- 2.2 At the meeting Cabinet

RESOLVED:

That Cabinet

- 1). agrees the draft savings/income proposals (Appendix 1) and associated draft equalities analyses (Appendix 5) put forward by officers to go to Cabinet and refers them to the Overview and Scrutiny panels and Commission in January 2016 for consideration and comment.
- 2). agrees the latest amendments to the draft Capital Programme 2016-2020 which was considered by Cabinet on 19 October 2015 and by scrutiny in November 2015.(Appendix 4)
- 3). considers the proposed amendments to savings previously agreed. (Appendix 2)
- 4). consider the draft service plans. (Appendix 6)

3. Alternative Options

- 3.1 It is a requirement that the Council sets a balanced budget. The Cabinet report on 7 December 2015 sets out the progress made towards setting a balanced budget. This identified the current budget position that needs to be addressed between now and the next report to Cabinet on 18 January 2016 and 15 February 2016, prior to Council on 2 March 2016, agreeing the Budget and Council Tax for 2016/17 and the Business Plan 2016-20, including the MTFs and Capital Programme 2016-20.

4. Capital Programme 2016-20

- 4.1 Details of the draft Capital Programme 2016-20 were agreed by Cabinet on 7 December 2015 in the attached report for consideration by Overview and Scrutiny panels and Commission.

5. Consultation undertaken or proposed

- 5.1 Further work will be undertaken as the process develops.
- 5.2 As previously indicated, a savings proposals consultation pack was prepared and distributed to all councillors at the end of December 2015 with a request that it be brought to all Scrutiny and Cabinet meetings from 7 January 2016 onwards and to Budget Council. This should be an improvement for both councillors and officers - more manageable for councillors and it will ensure that only one version of those documents is available so referring to page numbers at meetings will be easier. It will also considerably reduce printing costs and reduce the amount of printing that needs to take place immediately prior to Budget Council.
- 5.3 The consultation pack includes:
- Savings proposals
 - Equality impact assessment for each saving proposal
 - Service plans (these will also be printed in A3 to lay round at scrutiny meetings)

6. Timetable

- 6.1 The timetable for the Business Plan 2016-20 including the revenue budget 2016/17, the MTFs 2016-20 and the Capital Programme for 2016-20 was agreed by Cabinet on 14 September 2015.

7. Financial, resource and property implications

- 7.1 These are set out in the Cabinet report for 7 December 2015. (Appendix 1)

8. Legal and statutory implications

- 8.1 All relevant implications have been addressed in the Cabinet reports. Further work will be carried out as the budget and planning proceeds and will be included in the budget report to Cabinet on the 7 December 2015.
- 8.2 Detailed legal advice will be provided throughout the budget setting process further to any proposals identified and prior to any final decisions.

9. **Human Rights, Equalities and Community Cohesion Implications**

- 9.1 All relevant implications will be addressed in Cabinet reports on the business planning process.
- 9.2 A draft equalities assessment has been carried out with respect to the proposed budget savings and is included in the Business Plan Consultation Pack circulated to all Members.

10. **Crime and Disorder implications**

- 10.1 All relevant implications will be addressed in Cabinet reports on the business planning process.

11. **Risk Management and Health and Safety Implications**

- 11.1 All relevant implications will be addressed in Cabinet reports on the business planning process.

Appendices – the following documents are to be published with this report and form part of the report

Appendix 1: Cabinet report 7 December 2015: Draft Business Plan Update 2016-20 (NB: This excludes Savings and Equalities Assessments which are included in the Business Plan Consultation Pack)

BACKGROUND PAPERS

- 12.1 The following documents have been relied on in drawing up this report but do not form part of the report:

Budget files held in the Corporate Services department.

2015/16 Budgetary Control and 2014/15 Final Accounts Working Papers in the Corporate Services Department.

Budget Monitoring working papers

MTFS working papers

13. **REPORT AUTHOR**

- Name: Paul Dale
- Tel: 020 8545 3458

email: paul.dale@merton.gov.uk Budget files held in the Corporate Services department.

Cabinet

7 December 2015

Agenda item:

Business Plan Update 2016-2020

Lead officer: Caroline Holland

Lead member: Councillor Mark Allison

Key Decision Reference Number: This report is written and any decisions taken are within the Budget and Policy Framework Procedure Rules as laid out in Part 4-C of the Constitution.

Contact officer: Paul Dale

Recommendations:

1. That Cabinet considers and agrees the draft savings/income proposals (Appendix 1) and associated draft equalities analyses (Appendix 5) put forward by officers to go to Cabinet and refers them to the Overview and Scrutiny panels and Commission in January 2016 for consideration and comment.
 2. That Cabinet agrees the latest amendments to the draft Capital Programme 2016-2020 which was considered by Cabinet on 19 October 2015 and by scrutiny in November 2015.(Appendix 4)
 3. That Cabinet considers the proposed amendments to savings previously agreed. (Appendix 2)
 5. That Cabinet consider the draft service plans. (Appendix 6 – to follow)
-

1. PURPOSE OF REPORT AND EXECUTIVE SUMMARY

- 1.1 This report provides an update to Cabinet on the Business Planning process for 2016-20 and in particular on the progress made so far towards setting a balanced revenue budget for 2016/17 and over the MTFS period as a whole.
- 1.2 Specifically, the report provides details of revenue savings and income proposals put forward by officers in order to meet the savings/income targets agreed by Cabinet in September 2015.
- 1.3 The report also provides an update on the capital programme for 2016-20 and the financial implications for the MTFS.

- 1.4 The report provides a general update on all the latest information relating to the Business Planning process for 2016-20 and an assessment of the implications for the Medium Term Financial Strategy 2016-2020.
- 1.5 This report is one of the budget updates through the financial year and will be referred to the Overview and Scrutiny Panels and Commission in January 2016.

2. DETAILS

Introduction

- 2.1 A review of assumptions in the MTFFS was undertaken and reported to Cabinet on 14 September 2015. There was also a report to Cabinet on 19 October 2015 which considered and agreed the initial savings/income proposals put forward by officers, provided an update on progress made towards achieving savings previously agreed and proposed some amendments to these, and also provided details of the latest capital programme, including new bids and an indicative programme for 2021- 2025. The report was referred them to the Overview and Scrutiny panels and Commission for consideration.
- 2.2 Taking into account the information contained in both the September and October Cabinet reports, the overall position of the MTFFS reported to Cabinet on 19 October 2015 was as follows:-

	2016/17 £000	2017/18 £000	2016/17 £000	2017/18 £000
MTFS Gap (Cabinet October 2015)	0	0	0	5,132

2.3 Review of Assumptions

Since Cabinet in October, work has been continuing to review assumptions, identify new savings/income proposals and analyse information which has been received since then.

2.3.1 Pay

As reported to Cabinet in September 2015, in the Summer Budget 2015, which the government presented on 8 July 2015, it was announced that public sector pay awards will be funded for a pay award of 1% for 4 years from 2016/17 onwards. There is no further change proposed.

Provision for Pay Inflation:

	2016/17	2017/18	2018/19	2019/20
Revised pay inflation (%)	1.0%	1.0%	1.0%	1.0%
Provision for Pay inflation (cumulative £000)	883	1,767	2,650	3,534

2.3.2 Prices

The level of inflation has fallen significantly below the Government's 2% target. The Consumer Prices Index (CPI) fell by 0.1% in the year to October 2015, the same fall as in the year to September 2015. Upward price pressures for clothing and footwear and a range of recreational goods were offset by downward price pressures for university tuition fees, food, alcohol and tobacco, resulting in no change to the overall rate of inflation. The rate of inflation has been at or around 0.0% for most of 2015.

In its November 2015 Inflation Report, the Bank of England's Monetary Policy Committee (MPC) provided the following summary in respect of the prospects for inflation: "CPI inflation has remained close to zero. GDP growth has slowed over the past year to around its past average rate. A weaker global backdrop together with falls in the prices of risky assets are weighing on the outlook for UK growth, but they are counterbalanced by support from falls in market interest rates and commodity prices. Conditioned on a very gently rising path for Bank Rate, the MPC judges that four-quarter growth is likely to remain around current rates and the slack remaining in the economy is likely to be absorbed. Recent falls in oil and other commodity prices mean that inflation is likely to remain lower than previously expected until late 2017 but, on the conditioning path for Bank Rate, the MPC's best collective judgement is that CPI inflation will return to the 2% target in around two years and rise above it thereafter."

The provision for price inflation has been reviewed using the budgets for 2015/16. The majority of contracts are based on RPI increases and RPI annual inflation stands at 0.7% in October 2015, down from 0.8% in September 2015. The budget for 2015/16 was therefore overprovided for and the inflation provision in 2016/17 was reduced to 0.5%.

The latest projections are included in the following table:-

Provision for Price Inflation:

	2016/17	2017/18	2018/19	2019/20
Price inflation in MTFS (%)	0.5%	1.5%	1.5%	1.5%
Revised estimate (cumulative £000)	741	2,964	5,187	7,410

2.3.3 Inflation > 1.5%:

There is also a corporate provision which is held to assist services that may experience price increases greatly in excess of the 0.5% and 1.5% inflation allowance provided when setting the budget. This will only be released for specific demonstrable demand. There is no further change proposed.

	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000
Inflation exceeding 1.5%	540	536	536	536

In the Summer Budget 2015, it was announced that, from April 2016, a new National Living Wage of £7.20 an hour for those aged 25 and over will be introduced. This will rise to over £9 an hour by 2020. The impact of this on the Council's budgets is difficult to quantify as it will have a potential impact on a wide range of services which are currently outsourced, including care contracts. Employees of the council receive the London Living Wage which is currently £9.15 an hour. The cash limiting strategy is not without risks but if current levels of inflation were applied un-damped across the period then the budget gap would not change significantly by 2018/19.

2.3.4 Income

The MTFS does not include any specific provision for inflation on income from fees and charges. However, service departments can identify increased income as part of their savings proposals.

2.3.5 Pension Fund

The Pension fund demonstrated a significant reduction in deficit in 2014/15. However, the prospects for the costs of funding future year's benefits remain unclear. A revaluation will be undertaken using data at 31/3/2016. This will be implemented at 1st April 2017. It is not proposed to make any changes in assumptions about the pension fund until the valuation is clearer. There may also be further changes to the administration of the scheme which would have an impact on the valuation.

2.3.6 Taxicards and Freedom Passes

These schemes are administered by London Councils on behalf of London boroughs. Latest information from London councils indicates that negotiations with Transport for London (TfL) and the Association of Train Operating Companies (ATOC) will be concluded at the end of November 2015.

The MTFS includes the following amounts for Taxicards and Freedom Passes:-

	Current Estimate 2015/16 £000
Freedom Passes	9,009
Taxicards	170
Total	9,179
Uplift in MTFS	450
Provision in MTFS for 2016/17	9,629

Initial indications are that the charge to Merton for 2016/17 will be within the provision but this provision will be reviewed and reported when the figures are finalised.

2.3.7 Growth

The MTFS does not include any provision for growth from 2016/17 to 2019//20.

2.3.8 Revenuisation

In recent budgets it has been recognised that some expenditure formerly included in the capital programme could no longer be justified as it did not meet the definition of expenditure for capital purposes. Nevertheless, it is important that some of this expenditure takes place and the following amounts have been included in the latest MTFS for 2016-20:-

	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000
Revenuisation	2,426	2,436	2,433	2,433

The expenditure charged to capital during the current year is being closely monitored and is being reported through the monitoring report.

2.4 **Forecast of Resources and Local Government Finance Settlement**

2.4.1 Background

Each year in December, the Department of Communities and Local Government (DCLG) notifies local authorities of their Provisional Local Government Finance Settlement. The final Settlement figures are published the following January/February but are generally unchanged from the provisional figures. The total amount of funding available for local authorities is essentially determined by the amount of resources that Central Government has allocated as part of its annual Departmental Expenditure Limit.

2.4.2 Spending Review and Autumn Statement 2015

In September, the Chancellor wrote to the Office for Budget Responsibility (OBR) asking them to publish a forecast on 25 November and making this a joint Spending Review and Autumn Statement. The OBR was set up in 2010 to provide an independent analysis of the government's finances and produces forecasts for the next five years twice a year – at Budget and at Autumn Statement. On 25 November 2015 the government published a joint Spending Review and Autumn Statement and there was also an Office for Budget Responsibility (OBR) forecast.

In the Spending Review the government decides budgets for each department, called departmental settlements. The departmental settlements are the amount the government has allocated to each department to spend over the Parliament.

The information published will be analysed and included in the report to Cabinet on the Business Plan in January 2016.

2.4.3 Funding Forecasts for 2016/17 to 2019/20

Forecasting resources for 2016/17 and beyond is fraught with difficulties since it requires making assumptions about a wide variety of variables which the Government are not prepared to release at the current time. These include indications of resources provided to Government Departments in their Departmental Expenditure Limits (DELs). The

Government's protection of some departments (Overseas Aid, Education and Health) and the additional commitment to increase defence budgets will mean that other areas such as local government will continue to bear the brunt of the cuts in public sector funding.

The Spending Review and Autumn Statement published on 25 November provided details of planned spending at a Government departmental level but details at an individual local authority level only become available when the Provisional Local Government Finance Settlement is announced by the Department for Local Government and Communities in late December 2015.

A full update and analysis of the implications for Merton will be included in the report to Cabinet on the Business Plan in January 2016.

Officers will continue to analyse all of the available information, from sources such as the Institute of Fiscal Studies (IFS) and London Councils, to produce as accurate forecasts of resources as possible. This will entail making assumptions about the extent to which Government ring-fencing will continue. Figures will be updated throughout the business planning process as more information becomes available.

2.4.4 Local authority public health allocations 2015 to 2016 – consultation

It was previously reported in September that as part of a wider government action on deficit reduction, the Department of Health (DH) has been asked to deliver savings of £200 million in the financial year 2015 to 2016 through reductions in the Public Health Grant (PHG) to local authorities (LAs).

On 4 November 2015, the Government announced the outcome of its consultation on the £200m cut to public health funding in 2015-16. It states that "After considering the consultation responses, the department has decided to proceed with the savings by reducing each local authority's (LA) grant by an equal percentage. This was option C in the consultation document. The saving will be implemented through a reduction in the fourth quarterly instalment of the grant, which will be brought forward from January 2016 to November 2015." This confirms the details of the cut to Merton's grant as follows:-

Straight 6.2% cut (£m)

	PH grant allocation excluding 0-5	0-5 allocation (part year)	Total 15/16 PH allocation	Revised allocation with 6.2% cut	Cut (£m)	Cut (%)	Total allocation (% England total)
Merton	9.236	1.476	10.712	10.049	-0.663	-6.2%	0.3%

2.5 Capital Financing Costs

- 2.5.1 As previously reported the Capital Programme has been reviewed and revised and a draft programme for 2016-2020 was approved by Cabinet on 19 October 2015, along with an indicative programme for 2021-25.
- 2.5.2 Section 6 of this report sets out details of progress made towards preparing the draft capital programme 2016-20.
- 2.5.3 The estimated capital financing costs based on the latest draft programme, which includes the best estimate of new schemes commencing in 2019/20, the effect of estimated government grant funding and slippage/reprofiling based on 2011/15 outturn and latest monitoring information are set out in the following table. This also includes an element of revenue contribution to fund short-life assets:-

	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000
Capital Programme	41,036	41,734	27,643	13,131
Revenue Implications	13,621	13,744	13,917	14,650

2.6 Council Tax Base

- 2.6.1 The Council Tax Base is a key factor which is required by levying bodies and the Council for setting the levies and Council Tax for 2016/17. The council tax base is the measure of the number of dwellings to which council tax is chargeable in an area or part of an area. The Council Tax Base is calculated using the properties from the Valuation List together with information held within Council Tax records. The properties are adjusted to reflect the number of properties within different bands in order to produce the Council Tax Base (Band D equivalent). This will be used to set the Council Tax at Band D for 2016/17. The Council is required to determine its Council Tax Base by 31 January 2016.
- 2.6.2 Details of the Council Tax Base for 2016/17 will be included in the Business Plan report to Cabinet in January 2016.

2.7 Proposed Amendments to Previously Agreed Savings

- 2.7.1 Cabinet on 19 October 2015 agreed some proposed amendments to savings which had been agreed in previous year's budgets and also agreed that the financial implications should be incorporated into the draft MTFs 2016-20.

The overall effect of the proposed amendments is set out in the following table:-

SUMMARY (cumulative)	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000
Corporate Services	-	495	448	-	-
Children, Schools & Families	-	-	-	-	-
Environment and Regeneration	-	100	-	-	-
Community and Housing	-	178	778	978	978
Net Cumulative total	-	773	1,226	978	978

2.7.2 Community and Housing Department have now identified proposals to offset the outstanding balance of £0.978m. Details of these are set out in Appendix 2.

SUMMARY (cumulative)	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000
Corporate Services	-	495	448	-	-
Children, Schools & Families	-	-	-	-	-
Environment and Regeneration	-	100	-	-	-
Community and Housing	-	178	648	-	-
Net Cumulative total	-	773	1,096	-	-

2.7.3 Corporate Services

It is proposed that a previously agreed saving (CS07 - £47K) which relates to a restructure of the Post & Print Room and deletion of two posts should be deferred from 2016/17 to 2017/18. Also, it is proposed to defer saving CSD43 (2015/16) for one year. This saving relates to sharing FOI and information governance policy with another council.

2.7.4 Environment and Regeneration

A number of deferred and replacement savings are proposed and further details are set out in Appendix 2.

2.7.5 If all of the proposed amendments to previously agreed savings are approved (October and December), the impact on the MTFS is as follows:-

SUMMARY (cumulative)	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000
Corporate Services	0	582	458	0	0
Children, Schools & Families	0	0	0	0	0
Environment and Regeneration	0	744	0	0	0
Community and Housing	0	178	648	0	0
Net Cumulative total	0	1,504	1,106	0	0

2.8 Provisional Local Government Finance Settlement 2015/16

- 2.8.1 As indicated in paragraph 2.4, details of the Spending Review and Autumn Statement 2015 were announced by the Chancellor of the Exchequer on 25 November 2014.
- 2.8.2 The provisional Local Government Finance Settlement is usually published about two weeks later so details are expected in the second/third week of December.
- 2.8.3 The estimates for central Government funding currently included in the draft MTFs are based on the latest information available and a further update will be provided in the Business Plan Update report to Cabinet in January 2016.

3. FEEDBACK FROM THE OVERVIEW AND SCRUTINY PROCESS IN NOVEMBER 2015

- 3.1 The information available on the Business Planning process reported to Cabinet on 19 October 2015 was reviewed by the Overview and Scrutiny Panels and Commission in November 2015.
- 3.2 Feedback is included in a separate report to Cabinet on the agenda.

4. SAVINGS PROPOSALS 2016-20 AND SERVICE PLANNING

Controllable budgets and Savings Targets for 2016-20

- 4.1 Cabinet on 19 October 2015 agreed some initial proposals from service departments to set against the savings targets agreed by Cabinet on 14 September 2015

These are summarised in the following table:-

	Targets £'000	Proposals £'000	Balance £'000
Corporate Services	2,338	438	1,900
Children, Schools & Families	2,580	555	2,025
Environment & Regeneration	6,568	2,537	4,031
Community & Housing	3,815	2,435	1,380
Total Surplus/(Shortfall)	15,301	5,965	9,336
Community & Housing replacements for £809,000 *	978	0	978
Total Savings/Income Proposals	16,279	5,965	10,314

* Community and Housing Department have identified savings of £0.978m to replace the balance arising from the adjustments to previous year's savings agreed in October 2015. These are set out in Appendix 2.

- 4.2 Since then service departments have been reviewing their budgets and formulating further proposals to address their targets. The progress made to date is set out in this report.
- 4.3 Proposals that Cabinet agree at this meeting will be referred to the Overview and Scrutiny Commission and panels for review and comment in January 2016.
- 4.4 The additional proposals submitted by each department are summarised in the following table and set out in detail in Appendix 1.

	2016/17	2017/18	2018/19	2019/20	Total
	£'000	£'000	£'000	£'000	£'000
Corporate Services	0	104	555	0	659
Children, Schools & Families	0	189	201	0	390
Environment & Regeneration	0	308	225	0	533
Community & Housing	0	0	0	0	0
Total Surplus/(Shortfall)	0	601	981	0	1,582

4.5 Summary of progress to date

- 4.5.1 If all of the proposals are accepted, the balance remaining to find is:-

	Targets	Proposals	Proposals	Balance
	£'000	October	December	£'000
		£'000	£'000	
Corporate Services	2,338	(438)	(659)	1,241
Children, Schools & Families	2,580	(555)	(390)	1,635
Environment & Regeneration	6,568	(2,537)	(533)	3,498
Community & Housing	3,815	(2,435)	0	1,380
Total	15,301	(5,965)	(1,582)	7,754

- 4.6 Where departments have not met their target or put forward options that are deemed not to be acceptable then the shortfall will be carried forward to later meetings and future years budget processes to be made good.

4.7 Service Plans

- 4.7.1 Draft Service Plans are included in Appendix 6. (To follow)

4.8 Equality Assessments

- 4.8.1 Draft Equalities Assessments are set out in Appendix 5.

5. Update to MTFS 2016-20

- 5.1 If the changes outlined in this report are agreed, the forecast gap in the MTFS over the four year period is as follows, subject to the Spending Review announcement and Local Government Finance Settlement in December.

	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000
Budget Gap in MTFS	0	0	0	814

- 5.2 A more detailed MTFS is included as Appendix 2.

- 5.3 Draft Service department budget summaries based on the information in this report are attached as Appendix 7. (To follow)

6. CAPITAL PROGRAMME 2016-20: UPDATE

- 6.1 The proposed draft Capital Programme 2016-20 and an Indicative Capital Programme 2020-25 were presented to Cabinet on 19 October 2015.

- 6.2 The programme has been reviewed by scrutiny panels.

- 6.3 Monthly monitoring of the approved programme for 2015/16 has been ongoing and there will inevitably be further changes arising from slippage, reprofiling and the announcement of capital grants as part of the local government finance settlement which has yet to be announced.

- 6.4 The changes that have been made to the proposed capital programme since it was presented to Cabinet in October 2015 are set out in Appendix 4.

- 6.5 The estimated revenue implications of funding the draft capital programme are summarised in paragraph 2.5.3 and these have been incorporated into the latest draft MTFS 2016-20.

7. CONSULTATION UNDERTAKEN OR PROPOSED

- 7.1 There will be extensive consultation as the business plan process develops. This will include the Overview and Scrutiny panels and Commission, business ratepayers and all other relevant parties.

- 7.2 In accordance with statute, consultation is taking place with business ratepayers and a meeting will be arranged for early in 2016.

7.3 As previously indicated, a savings proposals consultation pack will be prepared and distributed to all councillors at the end of December 2015 that can be brought to all Scrutiny and Cabinet meetings from 7 January 2016 onwards and to Budget Council. This should be an improvement for both councillors and officers - more manageable for councillors and it will ensure that only one version of those documents is available so referring to page numbers at meetings will be easier. It will also considerably reduce printing costs and reduce the amount of printing that needs to take place immediately prior to Budget Council.

7.4 The pack will include:

- Savings proposals
- Equality impact assessment for each saving proposal
- Service plans (these will also be printed in A3 to lay round at scrutiny meetings)

8. TIMETABLE

8.1 In accordance with current financial reporting timetables.

9. FINANCIAL, RESOURCE AND PROPERTY IMPLICATIONS

9.1 All relevant implications have been addressed in the report.

10. LEGAL AND STATUTORY IMPLICATIONS

10.1 All relevant implications have been addressed in the report.

11. HUMAN RIGHTS, EQUALITIES AND COMMUNITY COHESION IMPLICATIONS

11.1 Draft Equalities assessments of the savings proposals are included in Appendix 5.

12. CRIME AND DISORDER IMPLICATIONS

12.1 Not applicable

13. RISK MANAGEMENT AND HEALTH AND SAFETY IMPLICATIONS

13.1 Not applicable

APPENDICES – THE FOLLOWING DOCUMENTS ARE TO BE PUBLISHED WITH THIS REPORT AND FORM PART OF THE REPORT

- Appendix 1: New savings/income proposals 2016-20**
- Appendix 2: Proposed amendments to savings previously agreed**
- Appendix 3: MTFS Update**
- Appendix 4: Capital Programme 2016-20**
- Appendix 5: Draft Equalities Assessments**
- Appendix 6: Service Plans 2016-20 (To follow)**
- Appendix 7: Budget Summaries (To follow)**

BACKGROUND PAPERS

Budget files held in the Corporate Services department.

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DRAFT MTFS 2015-19: RE-PRICED AND ROLLED FORWARD				
	2016/17	2017/18	2018/19	2019/20
	£000	£000	£000	£000
Departmental Base Budget 2015/16	150,913	150,913	150,913	150,913
Inflation (Pay, Prices)	1,624	4,731	7,837	10,944
Autoenrolment/Nat. ins changes	1,000	2,000	2,000	2,000
FYE – Previous Years Savings	(15,902)	(21,334)	(22,482)	(22,482)
Amendments to previously agreed savings	1,504	1,106	0	0
Change in Net Appropriations to/(from) Reserves	(5,260)	(5,418)	(5,887)	(4,486)
Revenuisation	(102)	(102)	(102)	(102)
Taxi card/Concessionary Fares	450	900	1,350	1,350
Other	1,622	1,692	1,765	1,841
Re-Priced Departmental Budget	135,849	134,488	135,394	139,978
Treasury/Capital financing	13,621	13,744	13,917	14,650
Pensions	4,395	4,592	4,799	5,015
Other Corporate items	(13,289)	(13,131)	(12,659)	(14,063)
Levies	632	632	632	632
Sub-total: Corporate provisions	5,359	5,837	6,689	6,234
BUDGET REQUIREMENT	141,208	140,325	142,083	146,211
Funded by:				
Revenue Support Grant	(23,161)	(16,691)	(12,256)	(10,617)
Business Rates (inc. Section 31 grant)	(34,432)	(35,121)	(35,823)	(36,540)
C. Tax Freeze Grant 2015/16	0	0	0	0
PFI Grant	(4,797)	(4,797)	(4,797)	(4,797)
New Homes Bonus	(2,904)	(2,615)	(2,294)	(968)
Council Tax inc. WPCC	(77,435)	(77,821)	(78,208)	(78,598)
Collection Fund – (Surplus)/Deficit	1,566	0	0	0
TOTAL FUNDING	(141,164)	(137,044)	(133,378)	(131,519)
GAP excluding Use of Reserves (Cumulative)	44	3,281	8,705	14,692
Savings/Income Proposals 2016/17	(200)	(4,057)	(7,547)	(7,547)
Sub-total	(156)	(776)	1,158	7,145
Use of Reserves	156	776	(1,158)	(6,331)
GAP including Use of Reserves (Cumulative)	0	0	0	814

Proposed Summary Capital Programme 2016-20 and Summary Indicative Programme 2021/25

Appendix 4a

Merton	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Corporate Services	5,711,470	5,196,000	2,977,000	2,795,000	2,885,000	2,562,000	1,935,000	1,965,000	2,817,000
Community and Housing	2,307,650	1,055,000	280,000	280,000	630,000	280,000	280,000	280,000	280,000
Children, Schools & Families	13,943,480	20,297,550	11,189,950	4,805,000	6,650,000	4,658,000	650,000	755,000	650,000
Environment & Regeneration	19,718,800	13,285,300	10,226,300	4,277,000	4,217,000	4,252,000	4,217,000	4,217,000	4,277,000
Total Merton	41,681,400	39,833,850	24,673,250	12,157,000	14,382,000	11,752,000	7,082,000	7,217,000	8,024,000

Merton	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Total Corporate Budgets	982,000	0	0	0	0	0	0	0	0
Total Business Improvement	550,000	175,000	442,000	190,000	0	592,000	175,000	190,000	442,000
Total Corporate Governance	0	0	0	0	0	0	0	0	0
Total Resources	108,200	0	0	0	825,000	0	0	0	0
Total Information Technology	1,525,000	2,021,000	785,000	1,230,000	1,060,000	970,000	760,000	775,000	1,375,000
Total Facilities Management	2,546,270	3,000,000	1,750,000	1,375,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Total Corporate Services	5,711,470	5,196,000	2,977,000	2,795,000	2,885,000	2,562,000	1,935,000	1,965,000	2,817,000
Community and Housing									
Total Adult Social Care	43,750	0	0	0	0	0	0	0	0
Total Merton Adult Education	0	0	0	0	0	0	0	0	0
Housing									
The Gables Mitcham	0	0	0	0	0	0	0	0	0
8 Wilton Road	0	0	0	0	0	0	0	0	0
Western Road	875,000	0	0	0	0	0	0	0	0
Disabled Facilities	1,188,900	755,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000
Other Housing	0	0	0	0	0	0	0	0	0
Total Libraries	200,000	300,000	0	0	350,000	0	0	0	0

Total Community and Housing	2,307,650	1,055,000	280,000	280,000	630,000	280,000	280,000	280,000	280,000
Children, Schools and Families									
Primary School Expansions	2,852,200	0	0	0	0	0	0	0	0
Secondary School Expansions	8,466,510	13,548,740	9,689,950	3,200,000	6,000,000	4,008,000	0	0	0
SEN	1,870,320	5,994,360	850,000	850,000	0	0	0	0	0
Other	754,450	754,450	650,000	755,000	650,000	650,000	650,000	755,000	650,000
Children, Schools & Families	13,943,480	20,297,550	11,189,950	4,805,000	6,650,000	4,658,000	650,000	755,000	650,000

Proposed Summary Capital Programme 2016-20 and Summary Indicative Programme 2021/25 Continued...

Appendix 4a

					Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Environment & Regeneration									
Footways Planned Works	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Greenspaces	423,000	250,000	350,000	385,000	325,000	325,000	325,000	325,000	385,000
Highways General Planned Works	419,000	419,000	422,000	427,000	427,000	427,000	427,000	427,000	427,000
Highways Planned Road Works	1,500,000	1,500,000	1,500,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000
Leisure Centres	9,300,000	1,300,000	1,800,000	300,000	300,000	300,000	300,000	300,000	300,000
Other E&R	45,000	0	0	0	0	0	0	0	0
On and Off Street Parking	35,000	0	0	0	0	35,000	0	0	0
Regeneration Partnerships	3,072,000	920,000	2,000,000	0	0	0	0	0	0
Street Lighting	462,000	290,000	509,000	290,000	290,000	290,000	290,000	290,000	290,000
Street Scene	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Transport for London	1,754,800	1,844,800	1,864,800	0	0	0	0	0	0
Traffic and Parking Management	802,500	156,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000
Transport and Plant	500,000	5,500,000	500,000	350,000	350,000	350,000	350,000	350,000	350,000
Safer Merton - CCTV & ASB	300,000	0	0	0	0	0	0	0	0
Waste Operations	45,500	45,500	45,500	40,000	40,000	40,000	40,000	40,000	40,000
Environment & Regeneration	19,718,800	13,285,300	10,226,300	4,277,000	4,217,000	4,252,000	4,217,000	4,217,000	4,277,000

Movement from Current to Proposed Summary Capital Programme 2016-20 and Summary Indicative Programme 2021/25

Appendix 4b

Merton					Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Corporate Services	713,000	2,315,000	220,000	1,295,000	1,125,000	917,000	500,000	515,000	1,367,000
Community and Housing	(60,000)	240,000	(60,000)	(60,000)	290,000	(60,000)	(60,000)	(60,000)	(60,000)
Children, Schools & Families	(15,279,240)	(681,260)	(8,913,850)	1,539,400	(596,800)	(401,580)	(8,800)	96,200	(8,800)
Environment & Regeneration	(4,715,200)	(2,041,200)	3,847,800	(596,000)	(437,000)	(402,000)	(437,000)	(437,000)	(377,000)
Total Merton	(19,341,440)	(167,460)	(4,906,050)	2,178,400	381,200	53,420	(5,800)	114,200	921,200

Merton					Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Total Corporate Budgets	0	0	0	0	0	0	0	0	0
Total Business Improvement	550,000	175,000	442,000	190,000	0	592,000	175,000	190,000	442,000
Total Resources	0	0	0	0	825,000	0	0	0	0
Total Information Technology	(337,000)	140,000	(222,000)	655,000	200,000	200,000	200,000	200,000	800,000
Total Facilities Management	500,000	2,000,000	0	450,000	100,000	125,000	125,000	125,000	125,000
Total Corporate Services	713,000	2,315,000	220,000	1,295,000	1,125,000	917,000	500,000	515,000	1,367,000
Community and Housing									
Housing									
Western Road	0	0	0	0	0	0	0	0	0
Disabled Facilities	0	0	0	0	0	0	0	0	0
Other Housing	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
Libraries	0	300,000	0	0	350,000	0	0	0	0
Community and Housing	(60,000)	240,000	(60,000)	(60,000)	290,000	(60,000)	(60,000)	(60,000)	(60,000)
Children, Schools and Families									
Primary School Expansions	(2,675,000)	(3,848,780)	(2,575,000)	(1,600,000)	0	0	0	0	0
Secondary School Expansions	(7,248,490)	2,048,740	(4,264,320)	3,200,000	0	0	0	0	0
SEN	(2,921,890)	2,994,360	0	0	0	0	0	0	0
Other	(2,433,860)	(1,875,580)	(2,074,530)	(60,600)	(596,800)	(401,580)	(8,800)	96,200	(8,800)
Children, Schools & Families	(15,279,240)	(681,260)	(8,913,850)	1,539,400	(596,800)	(401,580)	(8,800)	96,200	(8,800)

Movement from Current to Proposed Summary Capital Programme 2016-20 and Summary Indicative Programme 2021/25 Continued..

Appendix 4b

Environment & Regeneration										
Total Footways Planned Works	0	0	0	0	0	0	0	0	0	0
Total Greenspaces	0	0	0	35,000	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	35,000
Highways General Planned Works	0	0	3,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Highways Planned Road Works	0	0	0	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
Total Leisure Centres	0	0	0	0	0	0	0	0	0	0
Total Other E&R	45,000	0	0	0	0	0	0	0	0	0
On and Off Street Parking	35,000	0	0	0	0	35,000	0	0	0	0
Regeneration Partnerships	(4,864,000)	(2,080,000)	2,000,000	0	0	0	0	0	0	0
Total Street Lighting	0	0	0	(219,000)	0	0	0	0	0	0
Total Street Scene	0	0	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
Total Transport for London	(71,200)	18,800	1,864,800	0	0	0	0	0	0	0
Traffic and Parking Management	120,000	0	0	0	0	0	0	0	0	0
Total Transport and Plant	0	0	0	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
Safer Merton - CCTV & ASB	0	0	0	0	0	0	0	0	0	0
Total Waste Operations	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Environment & Regeneration	(4,715,200)	(2,041,200)	3,847,800	(596,000)	(437,000)	(402,000)	(437,000)	(437,000)	(437,000)	(377,000)

Corporate Services	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Corporate Budgets									
Acquisitions Budget	500,000	0	0	0	0	0	0	0	0
Capital Bidding Fund	482,000	0	0	0	0	0	0	0	0
Total Corporate Budgets	982,000	0	0	0	0	0	0	0	0
Business Improvements									
Planweb/Stratus Update	0	0	42,000	0	0	42,000	0	0	42,000
M3 LP and PP	500,000	0	0	0	0	500,000	0	0	0
Map Information	50,000	0	0	0	0	50,000	0	0	0
Aligned Assets	0	75,000	0	0	0	0	75,000	0	0
Electronic Asset Management	0	0	0	190,000	0	0	0	190,000	0
Revenue & Benefits	0	0	400,000	0	0	0	0	0	400,000
Capita Housing	0	100,000	0	0	0	0	100,000	0	0
Total Business Improvement	550,000	175,000	442,000	190,000	0	592,000	175,000	190,000	442,000
Resources									
Replacement of Civica Icon	0	0	0	0	125,000	0	0	0	0
Improving Information Systems	108,200	0	0	0	700,000	0	0	0	0
Total Resources	108,200	0	0	0	825,000	0	0	0	0
Information Technology									
Planned Replacement Programme	1,125,000	1,746,000	510,000	430,000	860,000	770,000	560,000	575,000	575,000
ITSD Enhancements	200,000	200,000	275,000	200,000	200,000	200,000	200,000	200,000	200,000
Multi-Functioning Device (MFD)	200,000	75,000	0	600,000	0	0	0	0	600,000
Total Information Technology	1,525,000	2,021,000	785,000	1,230,000	1,060,000	970,000	760,000	775,000	1,375,000

Corporate Services	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Invest to Save Schemes	1,300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Water Safety Works	150,000	150,000	100,000	0	0	0	0	0	0
Asbestos Safety Works	250,000	250,000	250,000	0	0	0	0	0	0
Capital Works - Facilities	300,000	300,000	300,000	700,000	700,000	700,000	700,000	700,000	700,000
Civic Centre Passenger Lifts	46,270	0	0	0	0	0	0	0	0
Civic Centre Boilers	0	0	300,000	0	0	0	0	0	0
Data Centre Support Equipment	0	0	300,000	0	0	0	0	0	0
Civic Centre Staff Entrance Improve	0	0	200,000	0	0	0	0	0	0
Photovoltaics (PV) and Energy Cons	500,000	2,000,000	0	0	0	0	0	0	0
Civic Centre Lightning Upgrade	0	0	0	300,000	0	0	0	0	0
Civic Centre Block Paving	0	0	0	75,000	0	0	0	0	0
Total Facilities Management	2,546,270	3,000,000	1,750,000	1,375,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
TOTAL	5,711,470	5,196,000	2,977,000	2,795,000	2,885,000	2,562,000	1,935,000	1,965,000	2,817,000

Community and Housing	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Adult Social Care									
Telehealth	43,750	0	0	0	0	0	0	0	0
Total Adult Social Care	43,750	0	0	0	0	0	0	0	0
Housing									
191-193 Western Road	115,000	0	0	0	0	0	0	0	0
Western Road *	760,000	0	0	0	0	0	0	0	0
Disabled Facilities Grant	1,188,900	755,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000
Small Repairs Grant	0	0	0	0	0	0	0	0	0
Total Housing	2,063,900	755,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000
Libraries									
Colliers Wood Library Re-Fit	200,000	0	0	0	0	0	0	0	0
West Barnes Library Re-Fit	0	200,000	0	0	0	0	0	0	0
Library Management System	0	100,000	0	0	0	0	0	0	0
Library Self Service	0	0	0	0	350,000	0	0	0	0
Total Libraries	200,000	300,000	0	0	350,000	0	0	0	0
TOTAL	2,307,650	1,055,000	280,000	280,000	630,000	280,000	280,000	280,000	280,000

Children, Schools and Families	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Primary School Expansions									
Dundonald expansion	2,120,200	0	0	0	0	0	0	0	0
Singlegate expansion	732,000	0	0	0	0	0	0	0	0
Beecholme	0	0	0	0	0	0	0	0	0
23 FE School Expansion 1fe Expans	0	0	0	0	0	0	0	0	0
26 FE School Expansion - Temp Cla	0	0	0	0	0	0	0	0	0
27 FE School Expansion - Temp Cla	0	0	0	0	0	0	0	0	0
28 FE School Expansion - Temp Cla	0	0	0	0	0	0	0	0	0
Total Primary School Expansions	2,852,200	0	0	0	0	0	0	0	0
Scheme 1 Phased Extra 4fe	2,798,710	1,500,000	0	0	0	0	0	0	0
Scheme 2 Phased Extra 4fe	70,000	2,948,740	2,681,000	0	0	0	0	0	0
Scheme 3 Phased Extra 2fe	557,800	2,000,000	0	0	0	0	0	0	0
Scheme 5 Phased Extra 2fe	0	100,000	2,530,000	3,200,000	0	0	0	0	0
Scheme 6 Phased Extra 2fe	0	0	0	0	0	0	0	0	0
Scheme 4 New School Extra 6fe	5,040,000	7,000,000	4,478,950	0	6,000,000	4,008,000	0	0	0
Total Secondary School Expansio	8,466,510	13,548,740	9,689,950	3,200,000	6,000,000	4,008,000	0	0	0
Cricket Green	721,520	2,883,160	0	0	0	0	0	0	0
Perseid	0	0	850,000	850,000	0	0	0	0	0
Perseid - Further 28 Places Primary	548,800	2,551,200	0	0	0	0	0	0	0
Secondary School Autism Unit	600,000	560,000	0	0	0	0	0	0	0
Total SEN	1,870,320	5,994,360	850,000	850,000	0	0	0	0	0
Other									
Inflation Contingency	0	0	0	0	0	0	0	0	0
Devolved Formula Capital	0	0	0	0	0	0	0	0	0
Schs Cap Maint & Accessibility	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000
Schools Equipment Loans	104,450	104,450	0	0	0	0	0	0	0
Admissions IT System	0	0	0	105,000	0	0	0	105,000	0
Total Other	754,450	754,450	650,000	755,000	650,000	650,000	650,000	755,000	650,000
TOTAL	13,943,480	20,297,550	11,189,950	4,805,000	6,650,000	4,658,000	650,000	755,000	650,000

Environment and Regeneration	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Footways Planned Works									
Repairs to Footways	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Total Footways Planned Works	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Greenspaces									
Parks Investment	276,000	216,000	322,500	325,000	325,000	325,000	325,000	325,000	325,000
Canons Parks for People Dev HLF	113,000	0	0	0	0	0	0	0	0
Pay and Display Machines	0	0	0	60,000	0	0	0	0	60,000
Parks Bins - Finance Lease	34,000	34,000	27,500	0	0	0	0	0	0
Total Greenspaces	423,000	250,000	350,000	385,000	325,000	325,000	325,000	325,000	385,000
Highways General Planned Works									
Surface Water Drainage	69,000	69,000	72,000	77,000	77,000	77,000	77,000	77,000	77,000
Highways bridges & structures	260,000	260,000	260,000	260,000	260,000	260,000	260,000	260,000	260,000
Maintain AntiSkid and Coloured	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
Total Highways General Planned Works	419,000	419,000	422,000	427,000	427,000	427,000	427,000	427,000	427,000
Highways Planned Road Works									
Borough Roads Maintenance	1,500,000	1,500,000	1,500,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000
Total Highways Planned Road Works	1,500,000	1,500,000	1,500,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000
Leisure Centres									
Leisure Centre Plant & Machine	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Morden Leisure Centre	9,000,000	1,000,000	0	0	0	0	0	0	0
Wimbledon Park Lake De-Silting	0	0	1,500,000	0	0	0	0	0	0
Total Leisure Centres	9,300,000	1,300,000	1,800,000	300,000	300,000	300,000	300,000	300,000	300,000
Other E&R									
Mortuary Provision	45,000	0	0	0	0	0	0	0	0
Total Other E&R	45,000	0	0	0	0	0	0	0	0
On and Off Street Parking									
Replacing Handheld Computers	35,000	0	0	0	0	35,000	0	0	0
Total On and Off Street Parking	35,000	0	0	0	0	35,000	0	0	0

Environment and Regeneration	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Regeneration Partnerships									
Industrial Estate Investment	450,000	0	0	0	0	0	0	0	0
Mitcham Major schemes - TfL	1,000,000	700,000	0	0	0	0	0	0	0
Town Centre Investment	1,037,000	0	0	0	0	0	0	0	0
Morden shopping parades	410,000	0	0	0	0	0	0	0	0
Brighter Business	55,000	0	0	0	0	0	0	0	0
Morden - TfL	120,000	220,000	2,000,000	0	0	0	0	0	0
Total Regeneration Partnerships	3,072,000	920,000	2,000,000	0	0	0	0	0	0
Street Lighting									
Street Lighting Replacement Pr	462,000	290,000	509,000	290,000	290,000	290,000	290,000	290,000	290,000
Total Street Lighting	462,000	290,000	509,000	290,000	290,000	290,000	290,000	290,000	290,000
Street Scene									
Street Tree Programme	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Total Street Scene	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Transport for London									
Unallocated	1,754,800	1,844,800	1,864,800	0	0	0	0	0	0
Total Transport for London	1,754,800	1,844,800	1,864,800	0	0	0	0	0	0
Traffic and Parking Management									
Traffic Schemes	150,000	156,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000
Tackling Traffic Congestion	532,500	0	0	0	0	0	0	0	0
£1 Coinage Changs P&D Mach.	120,000	0	0	0	0	0	0	0	0
Total Traffic and Parking Management	802,500	156,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000
Transport and Plant									
Replacement of Fleet Vehicles	500,000	500,000	500,000	350,000	350,000	350,000	350,000	350,000	350,000
Transportation Enhancements	0	5,000,000	0	0	0	0	0	0	0
Total Transport and Plant	500,000	5,500,000	500,000	350,000	350,000	350,000	350,000	350,000	350,000
Safer Merton - CCTV & ASB									
CCTV (match funding)	300,000	0	0	0	0	0	0	0	0
Total Safer Merton - CCTV & ASB	300,000	0	0	0	0	0	0	0	0
Waste Operations									
Alley Gating Scheme - Fly Tip	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Waste Bins - Finance Lease	5,500	5,500	5,500	0	0	0	0	0	0
Total Waste Operations	45,500	45,500	45,500	40,000	40,000	40,000	40,000	40,000	40,000
TOTAL	19,718,800	13,285,300	10,226,300	4,277,000	4,217,000	4,252,000	4,217,000	4,217,000	4,277,000

Movement from Current to Proposed Detailed Capital Programme 2016-20 and Detailed Indicative Programme 2021/25

	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Corporate Services									
Corporate Budgets									
Acquisitions Budget	0	0	0	0	0	0	0	0	0
Capital Bidding Fund	0	0	0	0	0	0	0	0	0
Total Corporate Budgets	0	0	0	0	0	0	0	0	0
Business Improvements									
Planweb/Stratus Update	0	0	42,000	0	0	42,000	0	0	42,000
M3 LP and PP	500,000	0	0	0	0	500,000	0	0	0
Map Information	50,000	0	0	0	0	50,000	0	0	0
Aligned Assets	0	75,000	0	0	0	0	75,000	0	0
Customer Contact Programme	0	0	0	0	0	0	0	0	0
Electronic Asset Management	0	0	0	190,000	0	0	0	190,000	0
Revenue & Benefits	0	0	400,000	0	0	0	0	0	400,000
Capita Housing	0	100,000	0	0	0	0	100,000	0	0
Replacement SC System	0	0	0	0	0	0	0	0	0
Total Business Improvement	550,000	175,000	442,000	190,000	0	592,000	175,000	190,000	442,000
Resources									
Replacement of Civica Icon	0	0	0	0	125,000	0	0	0	0
Improving Information Systems	0	0	0	0	700,000	0	0	0	0
Total Resources	0	0	0	0	825,000	0	0	0	0
Information Technology									
Planned Replacement Programme	(287,000)	60,000	(447,000)	(145,000)	0	0	0	0	0
ITSD Enhancements	(50,000)	80,000	225,000	200,000	200,000	200,000	200,000	200,000	200,000
Multi-Functioning Device (MFD)	0	0	0	600,000	0	0	0	0	600,000
Total Information Technology	(337,000)	140,000	(222,000)	655,000	200,000	200,000	200,000	200,000	800,000

	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Corporate Services									
Facilities Management									
Invest to Save Schemes	0	0	0	0	0	0	0	0	0
Water Safety Works	0	0	0	(75,000)	(50,000)	(25,000)	(25,000)	(25,000)	(25,000)
Asbestos Safety Works	0	0	0	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
Capital Works - Facilities	0	0	0	400,000	400,000	400,000	400,000	400,000	400,000
Civic Centre Passenger Lifts	0	0	0	0	0	0	0	0	0
Civic Centre Boilers	0	0	0	0	0	0	0	0	0
Data Centre Support Equipment	0	0	0	0	0	0	0	0	0
Civic Centre Staff Entrance Improvement	0	0	0	0	0	0	0	0	0
Photovoltaics (PV) and Energy Conservation	500,000	2,000,000	0	0	0	0	0	0	0
Civic Centre Lightning Upgrade	0	0	0	300,000	0	0	0	0	0
Civic Centre Block Paving	0	0	0	75,000	0	0	0	0	0
Total Facilities Management	500,000	2,000,000	0	450,000	100,000	125,000	125,000	125,000	125,000
TOTAL	713,000	2,315,000	220,000	1,295,000	1,125,000	917,000	500,000	515,000	1,367,000

	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Community and Housing									
Adult Social Care									
Telehealth	0	0	0	0	0	0	0	0	0
Total Adult Social Care	0	0	0	0	0	0	0	0	0
Housing									
191-193 Western Road	0	0	0	0	0	0	0	0	0
Western Road *	0	0	0	0	0	0	0	0	0
Disabled Facilities Grant	0	0	0	0	0	0	0	0	0
Small Repairs Grant	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
Total Housing	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
Libraries									
Colliers Wood Library Re-Fit	0	0	0	0	0	0	0	0	0
West Barnes Library Re-Fit	0	200,000	0	0	0	0	0	0	0
Library Management System	0	100,000	0	0	0	0	0	0	0
Library Self Service	0	0	0	0	350,000	0	0	0	0
Total Libraries	0	300,000	0	0	350,000	0	0	0	0
TOTAL	(60,000)	240,000	(60,000)	(60,000)	290,000	(60,000)	(60,000)	(60,000)	(60,000)

Movement from Current to Proposed Detailed Capital Programme 2016-20 and Detailed Indicative Programme 2021/25 Continued...

Appendix 4d

Children, Schools and Families	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Primary School Expansions									
Dundonald expansion	0	0	0	0	0	0	0	0	0
Singlegate expansion	0	0	0	0	0	0	0	0	0
Beecholme	(2,575,000)	(2,075,000)	0	0	0	0	0	0	0
23 FE School Expansion 1fe Expans	(100,000)	(555,000)	(2,575,000)	(1,600,000)	0	0	0	0	0
26 FE School Expansion - Temp Cla	0	(618,780)	0	0	0	0	0	0	0
27 FE School Expansion - Temp Cla	0	(300,000)	0	0	0	0	0	0	0
28 FE School Expansion - Temp Cla	0	(300,000)	0	0	0	0	0	0	0
Total Primary School Expansions	(2,675,000)	(3,848,780)	(2,575,000)	(1,600,000)	0	0	0	0	0
Scheme 1 Phased Extra 4fe	(1,290)	1,500,000	(3,677,560)	0	0	0	0	0	0
Scheme 2 Phased Extra 4fe	(2,780,000)	2,948,740	410,880	0	0	0	0	0	0
Scheme 3 Phased Extra 2fe	(2,362,200)	2,000,000	0	0	0	0	0	0	0
Scheme 5 Phased Extra 2fe	(95,000)	(1,400,000)	1,002,360	3,200,000	0	0	0	0	0
Scheme 6 Phased Extra 2fe	(1,900,000)	(3,000,000)	(2,000,000)	0	0	0	0	0	0
Scheme 4 New School Extra 6fe	(110,000)	0	0	0	0	0	0	0	0
Total Secondary School Expansio	(7,248,490)	2,048,740	(4,264,320)	3,200,000	0	0	0	0	0
Cricket Green	(1,310,690)	1,383,160	0	0	0	0	0	0	0
Perseid	0	0	0	0	0	0	0	0	0
Perseid - Further 28 Places Primary	(1,051,200)	1,051,200	0	0	0	0	0	0	0
Secondary School Autism Unit	(560,000)	560,000	0	0	0	0	0	0	0
Total SEN	(2,921,890)	2,994,360	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0
Inflation Contingency	(2,433,860)	(1,875,580)	(2,074,530)	(165,600)	(596,800)	(401,580)	(8,800)	(8,800)	(8,800)
Devolved Formula Capital	0	0	0	0	0	0	0	0	0
Schools Equipment Loans	0	0	0	0	0	0	0	0	0
Admissions IT System	0	0	0	105,000	0	0	0	105,000	0
Total Other	(2,433,860)	(1,875,580)	(2,074,530)	(60,600)	(596,800)	(401,580)	(8,800)	96,200	(8,800)
TOTAL	(15,279,240)	(681,260)	(8,913,850)	1,539,400	(596,800)	(401,580)	(8,800)	96,200	(8,800)

Environment and Regeneration	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Footways Planned Works									
Repairs to Footways	0	0	0	0	0	0	0	0	0
Total Footways Planned Works	0	0	0	0	0	0	0	0	0
Greenspaces									
Parks Investment	0	0	0	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Canons Parks for People Dev HLF	0	0	0	0	0	0	0	0	0
Pay and Display Machines	0	0	0	60,000	0	0	0	0	60,000
Parks Bins - Finance Lease	0	0	0	0	0	0	0	0	0
Total Greenspaces	0	0	0	35,000	(25,000)	(25,000)	(25,000)	(25,000)	35,000
Highways General Planned Works									
Surface Water Drainage	0	0	3,000	8,000	8,000	8,000	8,000	8,000	8,000
Highways bridges & structures	0	0	0	0	0	0	0	0	0
Maintain AntiSkid and Coloured	0	0	0	0	0	0	0	0	0
Total Highways General Planned Works	0	0	3,000	8,000	8,000	8,000	8,000	8,000	8,000
Highways Planned Road Works									
Borough Roads Maintenance	0	0	0	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
Total Highways Planned Road Works	0	0	0	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
Leisure Centres									
Leisure Centre Plant & Machine	0	0	0	0	0	0	0	0	0
Morden Leisure Centre	0	0	0	0	0	0	0	0	0
Wimbledon Park Lake De-Silting	0	0	0	0	0	0	0	0	0
Total Leisure Centres	0	0	0	0	0	0	0	0	0
Other E&R									
Mortuary Provision	45,000	0	0	0	0	0	0	0	0
Total Other E&R	45,000	0	0	0	0	0	0	0	0
On and Off Street Parking									
Replacing Handheld Computers	35,000	0	0	0	0	35,000	0	0	0
Total On and Off Street Parking	35,000	0	0	0	0	35,000	0	0	0

Environment and Regeneration	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Regeneration Partnerships									
Industrial Estate Investment	0	0	0	0	0	0	0	0	0
Mitcham Major schemes - TfL	(1,484,000)	700,000	0	0	0	0	0	0	0
Town Centre Investment	0	0	0	0	0	0	0	0	0
Morden shopping parades	0	0	0	0	0	0	0	0	0
Brighter Business	0	0	0	0	0	0	0	0	0
Wimbledon - TfL	(3,200,000)	0	0	0	0	0	0	0	0
Morden - TfL	(180,000)	(2,780,000)	2,000,000	0	0	0	0	0	0
Total Regeneration Partnerships	(4,864,000)	(2,080,000)	2,000,000	0	0	0	0	0	0
Street Lighting									
Street Lighting Replacement Pr	0	0	0	(219,000)	0	0	0	0	0
Total Street Lighting	0	0	0	(219,000)	0	0	0	0	0
Street Scene									
Street Tree Programme	0	0	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
Total Street Scene	0	0	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
Transport for London									
Unallocated	(71,200)	18,800	1,864,800	0	0	0	0	0	0
Total Transport for London	(71,200)	18,800	1,864,800	0	0	0	0	0	0
Traffic and Parking Management									
Traffic Schemes	0	0	0	0	0	0	0	0	0
Tackling Traffic Congestion	0	0	0	0	0	0	0	0	0
£1 Coinage Chngs P&D Mach.	120,000	0	0	0	0	0	0	0	0
Total Traffic & Parking Mngmnt	120,000	0	0	0	0	0	0	0	0
Transport and Plant									
Replacement of Fleet Vehicles	0	0	0	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
Transportation Enhancements	0	0	0	0	0	0	0	0	0
Total Transport and Plant	0	0	0	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
Safer Merton - CCTV & ASB									
CCTV (match funding)	0	0	0	0	0	0	0	0	0
Total Safer Merton - CCTV & ASB	0	0	0	0	0	0	0	0	0
Waste Operations									
Alley Gating Scheme - Fly Tip	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Waste Bins - Finance Lease	0	0	0	0	0	0	0	0	0
Total Waste Operations	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
TOTAL	(4,715,200)	(2,041,200)	3,847,800	(596,000)	(437,000)	(402,000)	(437,000)	(437,000)	(377,000)

Merton	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Total Corporate Services	108,200	0	0	190,000	(100,000)	0	0	190,000	(100,000)
Total Community and Housing	43,750	475,000	0	0	0	0	0	0	0
Total Children, Schools & Families	(1,637,530)	1,800,000	0	0	0	0	0	0	0
Total Environment and Regeneration	(2,592,700)	(2,061,200)	3,864,800	0	0	0	0	0	0
	(4,078,280)	213,800	3,864,800	190,000	(100,000)	0	0	190,000	(100,000)

Schemes By Department	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Corporate Budgets									
Electronic Asset Management	0	0	0	190,000	(100,000)			190,000	(100,000)
Improving Information Systems	108,200	0	0	0	0	0	0	0	0
Community and Housing									
Telehealth	43,750	0	0	0	0	0	0	0	0
Disabled Facilities Grant	0	475,000	0	0	0	0	0	0	0
Children, Schools and Families									
Singlegate expansion	(200,000)	0	0	0	0	0	0	0	0
Scheme 1 Phased Extra 4fe	20,000	0	0	0	0	0	0	0	0
Scheme 2 Phased Extra 4fe	70,000	0	0	0	0	0	0	0	0
Scheme 3 Phased Extra 2fe	(660,000)	800,000	0	0	0	0	0	0	0
Scheme 4 New School Extra 6fe	60,000	0	0	0	0	0	0	0	0
Cricket Green	721,520	2,883,160	0	0	0	0	0	0	0
Perseid - Further 28 Places Primary u	(1,649,050)	(1,883,160)	0	0	0	0	0	0	0
Environment and Regeneration									
Parks Investment	(55,000)	0	0	0	0	0	0	0	0
Mortuary Provision	(55,000)	0	0	0	0	0	0	0	0
Mitcham Major schemes - TfL	116,000	700,000	0	0	0	0	0	0	0
Wimbledon - TfL	(3,000,000)	0	0	0	0	0	0	0	0
Morden - TfL	(180,000)	(2,780,000)	2,000,000	0	0	0	0	0	0
Unallocated	(71,200)	18,800	1,864,800	0	0	0	0	0	0
£1 Coinage Changs P&D Machines	120,000	0	0	0	0	0	0	0	0
Tackling Traffic Congestion	532,500	0	0	0	0	0	0	0	0
Total Movement Since October	(4,078,280)	213,800	3,864,800	190,000	(100,000)	0	0	190,000	(100,000)

Healthier Communities and Older People Work Programme 2015/16



This table sets out the draft Healthier Communities and Older People Panel Work Programme for 2015/16. This Work Programme will be considered at every meeting of the Panel to enable it to respond to issues of concern and incorporate reviews or to comment upon pre-decision items ahead of their consideration by Cabinet/Council.

The work programme table shows items on a meeting by meeting basis, identifying the issue under review, the nature of the scrutiny (pre decision, policy development, issue specific, performance monitoring, partnership related) and the intended outcomes. The last page provides information on items on the Council's Forward Plan that relate to the portfolio of the Healthier Communities and Older People Panel so that these can be added to the work programme should the Commission wish to.

The Panel is asked to identify any work programme items that would be suitable for the use of an informal preparatory session (or other format) to develop lines of questioning (as recommended by the 2009 review of the scrutiny function).

Scrutiny Support

For further information on the work programme of the Healthier Communities and Older People please contact: -
Stella Akintan (Scrutiny Officer)
Tel: 020 8545 3390; Email: stella.akintan@merton.gov.uk

For more information about overview and scrutiny at LB Merton, please visit www.merton.gov.uk/scrutiny

Meeting Date 02 July 2015

Scrutiny category	Item/Issue	How	Lead Member/Lead Officer	Intended Outcomes
Consultation	Epsom and St Helier University NHS Trust – update on current priorities	Report to Panel	Daniel Elkeles, Chief Executive, Epsom and St Helier Lisa Thomson, Director of Communications, Epsom and St Helier	Panel to receive an update on the Trust’s plans to modernise Epsom and St Helier hospital
Policy Development	Merton Step down accommodation	Report to Panel	Mark Clenaghan, Service Director, South West London and St Georges Mental Health Trust Caroline Farrar, Assistant Director of Commissioning and Planning	Panel to receive an update on proposals to close Norfolk Lodge mental health facility.
	Work Programme			

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Meeting date – 03 September 2015

Scrutiny category	Item/Issue	How	Lead Member/Lead Officer	Intended Outcomes
Pre-decision scrutiny	Healthy Child 0-5 Transfer	Report to the Panel	Julia Groom, Consultant in Public Health	Panel to comment on the report before it goes to Cabinet.
Scrutiny Review	Preventing incontinence task group update report	Report to the Panel	Catrina Charlton, Senior Commissioning Manager. Merton Clinical Commissioning Group	Panel to comment on progress with implementing the recommendations.
	Work Programme –	Report to the Panel	Stella Akintan/ Cllr Peter	

	agree final draft		McCabe	
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Meeting date – 22 October 2015

Scrutiny category	Item/Issue	How	Lead Member/Lead Officer	Intended Outcomes
Performance Monitoring	Adult Social Care Savings	Report to the Panel	Simon Williams, Director of Community and Housing	
Performance Monitoring	Use of Volunteers in day centres	Report to the Panel	Andy Ottoway-Searle, Head of Direct Provision	To review the progress with recruiting volunteers.
Policy Development	Preventing ill health	Report to the Panel	Dr Kay Eilbert, Director of Public Health	To look at the prevention agenda and consider how the Panel can provide ideas and support.

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Meeting Date – 10 November 2015

Scrutiny category	Item/Issue	How	Lead Member/Lead Officer	Intended Outcomes
Policy Development	Update on the Care Act	Report to the Panel	Simon Williams, Director of Community and Housing	To gain an overview and the main implications of the Care Act, and the progress with implementing it in Merton.
Performance monitoring	Budget	Report to the Panel	Caroline Holland, Director of Corporate Services	To review savings proposals

Meeting date – 12 January 2016 BUDGET

Scrutiny category	Item/Issue	How	Lead Member/Lead Officer	Intended Outcomes
Performance monitoring	Budget	Report to the Panel	Caroline Holland, Director of Corporate Services	To comment on the council's draft budget

Meeting date – 09 February 2016

Scrutiny category	Item/Issue	How	Lead Member/Lead Officer	Intended Outcomes
Policy Development	Making Merton a Dementia Friendly Borough	Report to the Panel		Panel to consider measures to make the borough more friendly to people with dementia
Performance monitoring	St Georges report on substantial variation to a local Urogynaecology clinic.	Report to the Panel	Miles Scott, Chief Executive, St Georges University Hospitals NHS Foundation Trust	Panel to be consulted on proposed changes to the clinic
Scrutiny Review	Physical activity for the fifty five plus	Report to the Panel	Public Health Team	Panel to review services in place to support physical activity amongst the 55 plus age group

Meeting Date - 17 March 2016

Scrutiny category	Item/Issue	How	Lead Member/Lead Officer	Intended Outcomes
Consultation	Update from Epsom and St Helier Hospital on Estates Strategy Community Consultation	Senior officers to attend Panel	Daniel Elkeles, Chief Executive Epsom and St Heiler University NHS Trust	To review/ discuss outcomes on recent consultation with community on estates strategy
Scrutiny Review	Diabetes task group Final Report	Report to the panel	Cllr Brian Lewis Lavender	Panel to comment on the final draft report on Diabetes in the South Asian community
Policy Development	Healthy High Streets	Report to the Panel	Public Health Team	Panel to consider the measures in place to ensure that Merton's high streets have a variety of shopping outlets to support the health and wellbeing agenda.
Policy Development	Out of hospital Care	Report to the Panel	Merton Clinical Commissioning Group	Review the services available to support people in the community and reduce reliance on in-patient hospital care.
Policy Development	Support for older people with physical and mental disabilities in the community	Report to the Panel		Review the services and support available for the vulnerable group.

Policy Development	Integrated Care	Report to the Panel		Review the progress with integrating health and social care